













2022 - 23 Gender Equality Reporting

Submitted By:

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Sass & Bide Pty Ltd 56094549783

Myer Pty Ltd 83004143239

Warehouse Solutions Pty Ltd 27118730939

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#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes

Policy

Retention: Yes

Policy

Performance management processes: Yes

Policy

Promotions: Yes.

Policy

Talent identification/identification of high potentials: NoOther

Other: Currently completed as part of performance and talent process but not written into formal strategy or policy.

Succession planning: No

Other

Other: Currently completed as part of performance and talent process but not written into formal strategy or policy.

Training and development: Yes

Policy; Strategy

Key performance indicators for managers relating to gender equality: YesPolicy

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesPolicy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing Bodies

Organisation: Myer Holdings Limited

1.Name of the governing body: Myer Board

2.Type of the governing body: Board of Directors





3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	1	0	0
Member			
	Female (F)	Male (M)	Non-Binary
	1	4	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

Other

Other value: Myer does not have a target set to increase representation, as the current gender balance of the governing body is above the 30% minimum as outlined in Myer's Corporate Governance Statement.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Marcs David Lawrence Pty Limited1.Name of the governing body: Myer Board2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair





	Female (F)	Male (M)	Non-Binary
	1	0	0
Member			
	Female (F)	Male (M)	Non-Binary
	1	4	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

Other

Other value: Myer does not have a target set to increase representation, as the current gender balance of the governing body is above the 30% minimum as outlined in Myer's Corporate Governance Statement.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Sass & Bide Pty Ltd

1.Name of the governing body: Myer Board

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	1	0	0
Member			
	Female (F)	Male (M)	Non-Binary
	1	4	0



4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- **6. Target set to increase the representation of women:** No
 - **6.1 Percentage (%) of target:**
 - 6.2 Year of target to be reached:

Selected value:

Other

Other value: Myer does not have a target set to increase representation, as the current gender balance of the governing body is above the 30% minimum as outlined in Myer's Corporate Governance Statement.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Myer Pty Ltd

1.Name of the governing body: Myer Board2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	1	0	0
Member		·	1
	Female (F)	Male (M)	Non-Binary
	1	4	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy





- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2** Year of target to be reached:

Selected value:

Other

Other value: Myer does not have a target set to increase representation, as the current gender balance of the governing body is above the 30% minimum as outlined in Myer's Corporate Governance Statement.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Warehouse Solutions Pty Ltd **1.Name of the governing body:** Myer Board

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	1	0	0
Member			
	Female (F)	Male (M)	Non-Binary
	1	4	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**





Selected value:

Other

Other value: Myer does not have a target set to increase representation, as the current gender balance of the governing body is above the 30% minimum as outlined in Myer's Corporate Governance Statement.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Myer Holdings Limited

1.Name of the governing body: Myer Board

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	1	0	0
Member			
	Female (F)	Male (M)	Non-Binary
	1	4	0

4.Formal section policy and/or strategy: Yes

Selected value: Strategy

- 6. Target set to increase the representation of women: No
 - **6.1 Percentage (%) of target:**
 - **6.2 Year of target to be reached:**

Selected value:

Other



Other value: Myer does not have a target set to increase representation, as the current gender balance of the governing body is above the 30% minimum as outlined in Myer's Corporate Governance Statement.

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Accidentally listed governing body for Myer Holdings Limited twice - However all details are the same

#Action on gender equality

Gender Pay Gaps

Do you have a formal policy and/or formal strategy on remuneration generally?

Yes

Policy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To implement and/or maintain a transparent and rigorous performance assessment process

- 2. What was the snapshot date used for your Workplace Profile? 2022-06-30
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equality

1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)? Yes





1.1 When was the most recent gender remuneration gap analysis undertaken?Within the last 12 months

1.2 Did you take any actions as a result of your gender remuneration gap analysis?Yes

Identified cause/s of the gaps; Analysed performance ratings to ensure there is no gender bias (including unconscious bias); Reported pay equity metrics (including gender pay gaps) to the executive; Corrected like-for-like gaps

- 1.3 What type of gender remuneration gap analysis has been undertaken?
- 3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

1.1 How did you consult employees?

Consultative committee or group; Focus groups; Exit interviews; Performance discussions

1.2 Who did you consult?

ALL staff

2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

No

Other

Other:Informal consultation and communication channels in use

3. On what date did your organisation share your last year's public reports with employees and shareholders?
Employees:

Sha	reh	ol	de	r:





4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Flexible Work

Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy; Strategy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:

A business case for flexibility has been established and endorsed at the leadership level

Yes

The organisation's approach to flexibility is integrated into client conversations

Yes

Employees are surveyed on whether they have sufficient flexibility Yes

Employee training is provided throughout the organisation Yes

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)

Yes

Flexible working is promoted throughout the organisation





Yes

Targets have been set for engagement in flexible work

No

Other

Other: Flexible work is encouraged and employees regularly engage with flexible working arrangements, therefore targets are not required. Recently implemented various technological solutions for Head Office team members to take up flexible working arrangements.

Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

No

Other

Other: Discussions are conducted with the executive leadership team and informally with board

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel

Yes

Leaders are held accountable for improving workplace flexibility Yes

Leaders are visible role models of flexible working

Yes

Manager training on flexible working is provided throughout the organisation

Yes

Targets have been set for men's engagement in flexible work

No

Other

Other: Flexible work is encouraged and employees regularly engage with flexible working arrangements, therefore targets are not required. Recently implemented various technological solutions for Head Office team members to take up flexible working arrangements.

Team-based training is provided throughout the organisation

Yes



Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Compressed working weeks: Yes

SAME options for women and menFormal options are available

Flexible hours of work: Yes

SAME options for women and menFormal options are available; Informal options are

available

Job sharing: Yes

SAME options for women and men

Part-time work: Yes

SAME options for women and men

Purchased leave: Yes

SAME options for women and menFormal options are available

Remote working/working from home: Yes

SAME options for women and men

Time-in-lieu: Yes

SAME options for women and men

Formal options are available; Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

No

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.



#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

1. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No

Insufficient resources/expertise

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Insufficient resources/expertise

2.3. Breastfeeding facilities

Yes

Available at ALL worksites

2.4. Childcare referral services

No

Insufficient resources/expertise

2.5. Coaching for employees on returning to work from parental leave

Yes

Available at ALL worksites

2.6. Targeted communication mechanisms (e.g. intranet/forums)

Yes





Available at ALL worksites

2.7. Internal support networks for parents

No

Insufficient resources/expertise

2.8. Information packs for new parents and/or those with elder care responsibilities

Yes

Available at ALL worksites

2.9. Parenting workshops targeting fathers

No

Insufficient resources/expertise

2.10. Parenting workshops targeting mothers

No

Insufficient resources/expertise

2.11. Referral services to support employees with family and/or caring responsibilities

No

Insufficient resources/expertise

2.12. Support in securing school holiday care

No

Not a priority

2.13. On-site childcare

No

Insufficient resources/expertise

- 2.14. Other details: No
- 3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes

Policy





1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?

2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

All Non-Managers

Yes

Voluntary question: All Non-Managers

If your organisation would like to provide additional information relating to measures
to prevent and response to sexual harassment, harassment on the grounds of sex or
discrimination, please do so below.

Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement

No

Other

Provide Details: Included in one company EBA, included in policy that covers all Myer team members

Confidentiality of matters disclosed

Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence

Yes

Employee assistance program (including access to psychologist, chaplain or counsellor)





Yes

Emergency accommodation assistance No Insufficient resources/expertise
Provision of financial support (e.g. advance bonus payment or advanced pay) Yes
Flexible working arrangements Yes
Offer change of office location Yes
Access to medical services (e.g. doctor or nurse) No Insufficient resources/expertise
Training of key personnel No Insufficient resources/expertise
Referral of employees to appropriate domestic violence support services for expert advice Yes

Workplace safety planning

Yes

Access to paid domestic violence leave (contained in an enterprise/workplace agreement)

No

Other

Provide Details:Included in one company EBA, included in policy that covers all Myer team members





Access to paid agreement)	domestic violence leave (not contained in an enterprise/workplace
Yes	
Is the leave pe	riod unlimited?
No	
or of days:	

Number of days: 10

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

No

Other

Provide Details:Included in one company EBA, included in policy that covers all Myer team members

Access to unpaid leave
Yes
Is the leave period unlimited?
Yes

Provide Details: No

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

		No. of employees		Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	279	228	0	0	507
	Full-time contract	10	4	0	0	14
	Part-time permanent	25	1	0	0	26
	Part-time contract	0	1	0	0	1
Professionals	Full-time permanent	141	39	0	0	180
	Full-time contract	3	1	0	0	4
	Part-time permanent	25	3	0	0	28
Clerical And Administrative Workers	Full-time permanent	184	56	0	0	241
	Full-time contract	11	2	0	0	13
	Part-time permanent	16	1	0	0	17
	Part-time contract	0	1	0	0	1
	Casual	17	8	0	0	25
Sales Workers	Full-time permanent	588	231	0	0	819
	Full-time contract	4	0	0	0	4
	Part-time permanent	2,727	294	0	0	3,025
	Casual	3,959	1,138	0	0	5,112
Machinery Operators And Drivers	Full-time permanent	21	30	0	0	51
	Part-time permanent	8	4	0	0	12

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Non-binary

		No. of employees				
Manager category	Employment status	F	М	Total*		
CEO	Full-time permanent	0	1	1		
КМР	Full-time permanent	0	3	3		
НОВ	Full-time permanent	0	3	3		
GM	Full-time permanent	9	13	22		
	Part-time permanent	1	0	1		
	Part-time contract	0	1	1		
SM	Full-time permanent	35	31	66		
	Full-time contract	1	1	2		
	Part-time permanent	6	1	7		
ОМ	Full-time permanent	235	177	412		
	Full-time contract	9	3	12		
	Part-time permanent	18	0	18		

^{*} Total employees includes Non-binary

		No. of employees		Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	М	diliployeee
Managers	Full-time permanent	278	220	0	0	498
	Full-time contract	10	3	0	0	13
	Part-time permanent	25	1	0	0	26
	Part-time contract	0	1	0	0	1
Professionals	Full-time permanent	140	33	0	0	173
	Full-time contract	3	1	0	0	4
	Part-time permanent	25	3	0	0	28
Clerical And Administrative Workers	Full-time permanent	184	56	0	0	241
	Full-time contract	11	2	0	0	13
	Part-time permanent	16	1	0	0	17
	Part-time contract	0	1	0	0	1
	Casual	17	8	0	0	25
Sales Workers	Full-time permanent	588	231	0	0	819
	Full-time contract	4	0	0	0	4
	Part-time permanent	2,727	294	0	0	3,025
	Casual	3,959	1,138	0	0	5,112
Machinery Operators And Drivers	Full-time permanent	1	0	0	0	1
	Part-time permanent	1	0	0	0	1

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	0	1	1
KMP	Full-time permanent	0	3	3
НОВ	Full-time permanent	0	3	3
GM	Full-time permanent	9	13	22
	Part-time permanent	1	0	1
	Part-time contract	0	1	1
SM	Full-time permanent	35	31	66
	Full-time contract	1	1	2
	Part-time permanent	6	1	7
ОМ	Full-time permanent	234	169	403
	Full-time contract	9	2	11
	Part-time permanent	18	0	18

^{*} Total employees includes Non-binary

		No. of en	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	1	8	0	0	9
	Full-time contract	0	1	0	0	1
Professionals	Full-time permanent	1	6	0	0	7
Machinery Operators And Drivers	Full-time permanent	20	30	0	0	50
	Part-time permanent	7	4	0	0	11

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
ОМ	Full-time permanent	1	8	9
	Full-time contract	0	1	1

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
I. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	0	1
vere promoted?			Managers	3	5	8
			Non-managers	37	2	39
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	14	0	14
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	93	60	153
employment contract) were internally appointed?			Non-managers	89	24	113
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	1	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	33	17	50
			Non-managers	12	2	14
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	1	2
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	51	0	51
B. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	0	1
including partners with an employment contract) were			Managers	52	45	97
externally appointed?			Non-managers	603	148	754
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	7	2	9
			Non-managers	29	5	34
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	1	2
			Non-managers	22	3	25
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	2	0	2
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	4,623	1,555	6,197

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2
(including partners with an employment contract)			Managers	50	40	90
voluntarily resigned?			Non-managers	188	65	253
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	4	1	5
			Non-managers	12	1	13
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	6	0	6
			Non-managers	511	83	596
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2,149	657	2,806
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken primary carer's parental leave (paid and/or unpaid)?			Managers	18	1	19
			Non-managers	137	1	138
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	7	0	7
			Non-managers	26	0	26
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	29	0	29
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	3	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	3	0	3
			Non-managers	20	1	21
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Perman	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	0	2
	F	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
I. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	0	1
vere promoted?			Managers	3	4	7
			Non-managers	37	1	38
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	14	0	14
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		- "	Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an	i dii-tiiric	1 Cillianciit	Managers	93	59	152
employment contract) were nternally appointed?)		Non-managers	89	24	113
internally appointed:		Fixed Term Centreet	CEO, KMPs, and HOBs	0	0	0
		Fixed-Term Contract		0		
			Managers		0	0
	D 11	5	Non-managers	2	1	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	33	17	50
			Non-managers	12	2	14
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	1	2
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	51	0	51
B. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	0	1
including partners with an employment contract) were			Managers	52	44	96
externally appointed?			Non-managers	595	143	741
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	7	2	9
			Non-managers	29	5	34
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	1	2
			Non-managers	22	3	25
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	2	0	2
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	4,623	1,555	6,197

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2
including partners with an employment contract)			Managers	49	39	88
oluntarily resigned?			Non-managers	187	64	251
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	4	1	5
			Non-managers	12	1	13
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	6	0	6
			Non-managers	511	83	596
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2,149	657	2,806
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	18	1	19
parental leave (paid and/or unpaid)?			Non-managers	137	1	138
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	7	0	7
			Non-managers	26	0	26
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	29	0	29
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	3	3
. ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	14// 1	Juduai	Managers	0	0	0
			Managers	U	J	U

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	3	0	3
			Non-managers	20	1	21
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permaner	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	0	2
	Fixed	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
were promoted?			Managers	0	1	1
			Non-managers	0	1	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an			Managers	0	1	1
employment contract) were nternally appointed?	•		Non-managers	0	0	0
, ,,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		. med . em. eemade	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	i dit timo	Tomanone	Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		Tixou Tomi Contidot	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	13/73	Gasuai	Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an		remanent				
employment contract) were externally appointed?			Managers Non-managers	8	1 5	1 13
skiernally appointed:		Fixed Term Centreet	CEO, KMPs, and HOBs	0	0	0
		Fixed-Term Contract		0	0	0
			Managers	0	0	
	Dort time	Dormanant	Non-managers			0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		Fired To. O. I.	Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		_	Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract)			Managers	1	1	2
voluntarily resigned?			Non-managers	1	1	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	0	0	0
parental leave (paid and/or unpaid)?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permand	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Fixed-Term Cont	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary