



2021 - 22 Compliance Program

Submitted by:

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#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

equality in the following areas:	
Recruitment	Yes(Select all that apply)
Yes	Policy
Retention	Yes(Select all that apply)
Yes	Policy
Performance management processes	Yes(Select all that apply)
Yes	Policy
Promotions	Yes(Select all that apply)
Yes	Policy
Talent identification/identification of high potentials	No(Select all that apply)
No	Other (please provide) Not a priority
Other (please provide)	Currently completed as part of performance and talent process but not written into formal strategy or policy.
Succession planning	No(Select all that apply)
No	Other (please provide)
Other (please provide)	Currently completed as part of performance and talent process but not written into formal strategy or policy.
Training and development	Yes(Select all that apply)
Yes	Policy Strategy
Key performance indicators for managers relating to gender equality	Yes(Select all that apply)
Yes	Policy

2: Do you have formal policy and/or formal strategy in place that support gender equality overall?

Yes(Select all that apply)

...Yes

Policy

3: Does your organisation have any of the following targets to address gender equality in your workplace?

4: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Myer Pty Ltd		
1: Does this organisation have a governing body?	No	
1.3: How many members are on the governing body and who holds the predominant Chair position?		
Chairs		
Female		
Male		
Non-binary		
Members		
Female		
Male		
Non-binary		
1.1: Is the governing body the same as the local or overseas ultimate parent?	Local ultimate parent organisation	
1.1.a: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.	
1.1.a.3: How many members are on the governing body and who holds the predominant Chair position?		
Marcs David Lawrence Pty Limited		
Sass & Bide Pty Ltd		
1: Does this organisation have a governing body?	No	
1.3: How many members are on the governing body and who holds the predominant Chair position?		
Chairs		
Female		
Male		
Non-binary		
Members		
Female		
Male		
Non-binary		
1.1: Is the governing body the same as the local or overseas ultimate parent?	Local ultimate parent organisation	
1.1.a: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.	

Governing bodies

4.4.5.2.1.1	
1.1.a.3: How many members are on the governing body and who holds the predominant Chair position?	
Warehouse Solutions Pty Ltd	
1: Does this organisation have a governing body?	No
1.3: How many members are on the governing body and who holds the predominant Chair position?	
Chairs	
Female	
Male	
Non-binary	
Members	
Female	
Male	
Non-binary	
1.1: Is the governing body the same as the local or overseas ultimate parent?	Local ultimate parent organisation
1.1.a: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.
1.1.a.3: How many members are on the governing body and who holds the predominant Chair position?	
Myer Holdings Limited	
1: Does this organisation have a governing body?	Yes(Provide further details on the governing body(ies) and its composition)
1.1: What is the name of your governing body?	Myer Board
1.2: What type of governing body does this organisation have?	Board of directors
1.3: How many members are on the governing body and who holds the predominant Chair position?	
Chairs	
Female	1
Male	0
Non-binary	0
Members	
Female	1
Male	3
Non-binary	0
1.4: Do you have a formal selection policy	

and/or formal selection strategy for this organisation's governing body members?	Yes(Select all that apply)
	Strategy
1.5: Has a target been set to increase the representation of women on this governing body?	No(Select all that apply)
	Other (provide details)
	Gender representation currently sits at 40% women 60% men. If included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period
1.6: Do you have a formal policy and/or formal strategy in place on the gender composition of your governing body?	No
	Not a priority
1.1.a.3: How many members are on the governing body and who holds the predominant Chair position?	

^{2:} If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally?

Yes(Select all	that apply)
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Yes	Policy Strategy	
1.1: Are specific pay equity objectives included in your formal policy and/or formal strategy?	Yes(Select all that apply)	
Yes	To achieve gender pay equity To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews) To implement and/or maintain a transparent and rigorous performance assessment process	

- 2: What was the snapshot date used for your Workplace Profile? 30-Jun-2021
- 3: Does your organisation publish its organisation-wide gender pay gap?
- 4: Do you give WGEA permission to publicly publish your organisation-wide gender pay gap?

 No
- 5: If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

Yes(Provide further details on the most recent gender remuneration gap analysis that was undertaken.)

undertaken.)	
1.1: When was the most recent gender remuneration gap analysis undertaken?	Other (provide details)
Other (provide details)	5 Years ago
1.2: Did you take any actions as a result of your gender remuneration gap analysis?	Yes(Select all that apply)
	Reviewed remuneration decision-making processes Analysed performance pay to ensure there is no gender bias (including unconscious bias) Analysed performance ratings to ensure there is

1.2: Did you take any actions as a result of your gender remuneration gap analysis? Yes	no gender bias (including unconscious bias) Reported pay equity metrics (including gender pay gaps) to the executive Trained people-managers in addressing gender bias (including unconscious bias) Corrected like-for-like gaps
Implemented other changes (provide details):	

- 2: For organisations with partnership structures: Have you undertaken a gender remuneration gap analysis ('gender pay gap analysis') in the current reporting period to determine if there are any remuneration gaps between women partners and men partners in your organisation?
- 3: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation

1: Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes(Provide further details on the employee consultation process.)		
1.1: How did you consult employees?	Focus groups Exit interviews Performance discussions	
1.2: Who did you consult?	ALL staff Human resources managers Management Women and men who have resigned while on parental leave	

2: Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

No	
No	Other(Provide details)
Other	Informal consultation and communication channels in use

- 3: On what date did your organisation share your previous year's public reports with employees? 10-Jun-2021
- 4: Does your organisation have shareholders?

Yes	
4.1: On what date did your organisation share your previous year's public reports with shareholders?	10-Jun-2021

- 5: Have you shared previous Executive Summary and Benchmark reports with the governing body?
- 6: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

Myer submitted the 2020-21 report on 10/06/2021, due to expecting to receive the condensed public report from WGEA as per previous years Myer had not published the report to shareholders and team members. Since receiving advice from WGEA Myer has shared the report to shareholders on 02/05/2022 and team members on 03/05/2022.

#Flexible work

Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(Select all that apply) **Policy** ...Yes Strategy ... A business case for flexibility has been established and endorsed at the leadership Yes level ...Leaders are visible role models of flexible Yes working ...Flexible working is promoted throughout Yes the organisation ... Targets have been set for engagement in No(Select all that apply) flexible work ...No Other (provide details) Flexible work is encouraged and employees regularly engage with flexible working arrangements, therefore targets are not required. Recently implemented various ...Other (provide details) technological solutions for Head Office team members to take up flexible working arrangements. Store environment enables flexible working arrangements by nature of their rostering arrangements. ... Targets have been set for men's No(Select all that apply) engagement in flexible work ...No Other (provide details) Flexible work is encouraged and employees regularly engage with flexible working arrangements, therefore targets are not required. Recently implemented various ...Other (provide details) technological solutions for Head Office team members to take up flexible working arrangements. Store environment enables flexible working arrangements by nature of their rostering arrangements. ...Leaders are held accountable for improving Yes workplace flexibility ... Manager training on flexible working is Yes provided throughout the organisation

	Employee training is provided throughout the organisation	Yes
	Team-based training is provided throughout the organisation	Yes
	Employees are surveyed on whether they have sufficient flexibility	Yes
	The organisation's approach to flexibility is integrated into client conversations	Yes
	The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)	No(Select all that apply)
	No	Other (provide details)
	Other (provide details)	Business does track absenteeism and turnover trends, including assessing possible impacts of flexible working arrangements in the business.
	Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel	Yes
	Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	No(Select all that apply)
	No	Insufficient resources/expertise Other (provide details)
	Other (provide details)	Discussions are conducted with the executive leadership team and informally with board
	Other (provide details)	No
2: Do you offer any of the following flexible working options to MA		
	Flexible hours of work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Compressed working weeks	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Time-in-lieu	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Telecommuting (e.g. working from home)	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)

SAME options for women and men	Formal options are available Informal options are available
Part-time work	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available Informal options are available
Job sharing	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Carer's leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Purchased leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Unpaid leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

- 4: Has your organisation implemented an 'all roles flex' approach to flexible work?
- 5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce during the 2021-22 reporting period?

No

6: If your workplace includes hybrid teams (i.e. some employees in a team work remotely while other employees in a team work at the organisation's usual workplace), have any of the following measures been utilised to ensure the fair treatment of all employees regardless of work location?

Training for managers on how to work with flexible and remote/hybrid teams Employee performance is measured by performance and not presenteeism

7: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, including specific changes due to the impact of the COVID-19 pandemic on your workplace, please do so below.

#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

	iary/secondary) in addition to any government	·
`	Yes, we offer employer funded parental leave	(using the primary/secondary carer definition)
	1.1: Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the primary carers.)
	1.1.a: Please indicate whether your employer-funded paid parental leave for primary carers is available to:	All, regardless of gender
	1.1.b: Please indicate whether your employer-funded paid parental leave for primary carers covers:	Birth Adoption Surrogacy Stillbirth
	1.1.c: How do you pay employer funded paid parental leave to primary carers?	Paying the employee's full salary
	1.1.d: Do you pay superannuation contribution to your primary carers while they are on parental leave?	No
	1.1.e: How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?	6
	1.1.f: What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals?	41-50%
	1.1.g: Do you require primary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?	Yes
	1.1.g.1: How long is the qualifying period?	12
	1.1.h: Do you require primary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?	No
	1.2: Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?	No(You may specify why employer funded paid parental leave for secondary carers is not available.)

...No Government scheme is sufficient

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)
...Yes
Policy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

responsibilities?	
Employer subsidised childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
On-site childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise Other (provide details)
Other (provide details)	Working from home has facilitated opportunities for parents to stay at home with children
Breastfeeding facilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Childcare referral services	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
Internal support networks for parents	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
Information packs for new parents and/or those with elder care responsibilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Referral services to support employees with family and/or caring responsibilities	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise Other (provide details)
Other (provide details)	Provides the free and confidential EAP
Targeted communication mechanisms (e.g. intranet/forums)	Yes(Please indicate the availability of this support mechanism.)

Yes	Available at ALL worksites
Support in securing school holiday care	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Coaching for employees on returning to work from paid parental leave	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Parenting workshops targeting mothers	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
Parenting workshops targeting fathers	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
Other (provide details)	No

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)	
Yes	Policy Strategy
1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy?	Yes

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

All managers	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Every one-to-two years
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Every one-to-two years

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)		
Yes	Policy	

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Training of key personnel	No(Select all that apply)
No	Insufficient resources/expertise
Other (provide details)	
A domestic violence clause is in an enterprise agreement or workplace agreement	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Included in one company EBA, included in policy that covers all Myer team members
Workplace safety planning	Yes
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Included in one company EBA, included in policy that covers all Myer team members
Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)	Yes(Is the leave period unlimited?)
Yes	No
: How many days of paid domestic violence leave (not contained in an enterprise/workplace agreement) are provided?	5
Access to unpaid leave	Yes(Is the leave period unlimited?)
Yes	Yes
Confidentiality of matters disclosed	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Flexible working arrangements	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes

Offer change of office location	Yes
Emergency accommodation assistance	No(Select all that apply)
No	Insufficient resources/expertise
Access to medical services (e.g. doctor or nurse)	No(Select all that apply)
No	Insufficient resources/expertise
Other (provide details)	No

^{3:} If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.

#Diversity and inclusion

Voluntary section

1: Do you have a formal policy and/or formal strategy on diversity and inclusion in your organisation?

3	
Yes(Select all that is covered.)	
Yes	Aboriginal and/or Torres Strait Islander identity Cultural and/or language and/or race/ethnicity background Sexual orientation Gender identity

2: Do you collect data on whether employees identify as Aboriginal and/or Torres Strait Islander? No

...If this data can be shared and is not confidential, please complete the below table:

3: Do you currently collect data on any of the following dimensions of employees' identities?

		No. of employees		Number of apprentices and graduates (combined)		Total employees**	
Occupational category*	Employment status	F	М	F	M	етрюуеез	
Managers	Full-time permanent	260	225	0	0	485	
	Full-time contract	4	2	0	0	6	
	Part-time permanent	22	2	0	0	24	
	Part-time contract	1	0	0	0	1	
	Casual	1	0	0	0	1	
Professionals	Full-time permanent	110	43	0	0	153	
	Full-time contract	5	1	0	0	6	
	Part-time permanent	24	5	0	0	29	
	Part-time contract	2	0	0	0	2	
Clerical And Administrative Workers	Full-time permanent	172	49	0	0	221	
	Full-time contract	12	1	0	0	13	
	Part-time permanent	21	3	0	0	24	
	Casual	18	11	0	0	30	
Sales Workers	Full-time permanent	643	248	0	0	891	
	Full-time contract	3	0	0	0	3	
	Part-time permanent	2,629	258	0	0	2,890	
	Casual	3,578	943	0	0	4,522	
Machinery Operators And Drivers	Full-time permanent	1	0	0	0	1	
	Part-time permanent	1	0	0	0	1	
Other	Full-time permanent	20	35	0	0	55	
	Part-time permanent	7	3	0	0	10	

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Gender X

			No. of employees		
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1
KMP	-1	Full-time permanent	0	3	3
НОВ	-1	Full-time permanent	0	3	3
	-2	Full-time permanent	2	2	4
		Part-time permanent	1	0	1
	-3	Full-time permanent	1	2	3
GM	-2	Full-time permanent	5	11	16
SM	-2	Full-time permanent	6	8	14
	-3	Full-time permanent	19	14	33
		Part-time permanent	5	1	6
	-4	Full-time permanent	4	5	9
		Part-time permanent	1	0	1
	-5	Full-time permanent	0	4	4
ОМ	-1	Full-time permanent	0	1	1
	-2	Full-time permanent	2	4	6
-3		Full-time permanent	60	44	104
		Part-time permanent	1	1	2
	-4	Full-time permanent	118	99	217
		Full-time contract	1	0	1
		Part-time permanent	8	0	8
	-5	Full-time permanent	39	22	61
		Full-time contract	3	2	5
		Part-time permanent	6	0	6
		Part-time contract	1	0	1
		Casual	1	0	1
	-6	Full-time permanent	4	2	6

^{*} Total employees includes Gender X

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	259	216	0	0	475
	Full-time contract	4	2	0	0	6
	Part-time permanent	22	2	0	0	24
	Part-time contract	1	0	0	0	1
	Casual	1	0	0	0	1
Professionals	Full-time permanent	109	38	0	0	147
	Full-time contract	5	1	0	0	6
	Part-time permanent	24	5	0	0	29
	Part-time contract	2	0	0	0	2
Clerical And Administrative Workers	Full-time permanent	172	49	0	0	221
	Full-time contract	12	1	0	0	13
	Part-time permanent	21	3	0	0	24
	Casual	18	11	0	0	30
Sales Workers	Full-time permanent	643	248	0	0	891
	Full-time contract	3	0	0	0	3
	Part-time permanent	2,629	258	0	0	2,890
	Casual	3,578	943	0	0	4,522
Machinery Operators And Drivers	Full-time permanent	1	0	0	0	1
	Part-time permanent	1	0	0	0	1

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Gender X

				No. of employees	
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1
KMP	-1	Full-time permanent	0	3	3
НОВ	-1	Full-time permanent	0	3	3
	-2	Full-time permanent	2	2	4
		Part-time permanent	1	0	1
	-3	Full-time permanent	1	2	3
GM	-2	Full-time permanent	5	11	16
SM	-2	Full-time permanent	6	8	14
	-3	Full-time permanent	19	14	33
		Part-time permanent	5	1	6
	-4	Full-time permanent	4	5	9
		Part-time permanent	1	0	1
	-5	Full-time permanent	0	4	4
ОМ	-1	Full-time permanent	0	1	1
	-2	Full-time permanent	1	1	2
	-3	Full-time permanent	60	38	98
		Part-time permanent	1	1	2
	-4	Full-time permanent	118	99	217
		Full-time contract	1	0	1
		Part-time permanent	8	0	8
	-5	Full-time permanent	39	22	61
		Full-time contract	3	2	5
		Part-time permanent	6	0	6
		Part-time contract	1	0	1
		Casual	1	0	1
	-6	Full-time permanent	4	2	6

^{*} Total employees includes Gender X

		No. of er	nployees	Number of ap graduates	Total employees**	
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	1	9	0	0	10
Professionals	Full-time permanent	1	5	0	0	6
Other	Full-time permanent	20	35	0	0	55
	Part-time permanent	7	3	0	0	10

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

^{**} Total employees includes Gender X

				No. of employees	
Manager category	Level to CEO	Employment status	F	M	Total*
ОМ	-2	Full-time permanent	1	3	4
	-3	Full-time permanent	0	6	6

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
I. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
vere promoted?			Managers	31	15	46
			Non-managers	98	18	116
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	7	0	7
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	14	0	14
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	5	3	8
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
(including partners with an employment contract) were internally appointed?	2		Managers	52	42	94
			Non-managers	78	27	105
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	0	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	5	0	5
			Non-managers	8	1	9
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	18	1	19
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	2	1	3
including partners with an employment contract) were			Managers	45	25	70
externally appointed?			Non-managers	483	94	579
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	13	3	16
			Non-managers	24	5	29
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	24	2	26
		Fixed-Term Contract	CEO, KMPs, and HOBs	1	0	1
			Managers	1	0	1
			Non-managers	2	1	3
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3,191	1,036	4,241

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
(including partners with an employment contract)			Managers	46	31	77
oluntarily resigned?			Non-managers	219	52	271
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	4	3	7
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	445	62	508
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	0	3
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1,779	560	2,342
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken primary carer's parental leave (paid and/or unpaid)?			Managers	20	0	20
			Non-managers	135	1	136
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	8	0	8
			Non-managers	26	0	26
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	31	0	31
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken secondary carer's parental leave (paid			Managers	0	3	3
and/or unpaid)?			Non-managers	0	3	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	*		Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	3	0	3
			Non-managers	11	0	11
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	Part-time Perr	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
vere promoted?			Managers	31	14	45
			Non-managers	97	18	115
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	7	0	7
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	14	0	14
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	5	3	8
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
c. Frow many employees (including partners with an employment contract) were internally appointed?	i dii-tiiric	1 Cillianciit	Managers	52	42	94
)		Non-managers	78	27	105
		Fixed Term Centreet	CEO, KMPs, and HOBs	0	0	0
		Fixed-Term Contract		0		
			Managers		0	0
	D 4 4	Damasast	Non-managers	3	0	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	5	0	5
		F: 1.F. 0	Non-managers	8	1	9
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	18	1	19
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	2	1	3
including partners with an employment contract) were			Managers	45	25	70
externally appointed?			Non-managers	478	92	572
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	13	2	15
			Non-managers	24	5	29
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	23	2	25
		Fixed-Term Contract	CEO, KMPs, and HOBs	1	0	1
			Managers	1	0	1
			Non-managers	2	1	3
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3,191	1,036	4,241

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
including partners with an employment contract)			Managers	46	31	77
oluntarily resigned?			Non-managers	215	50	265
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	4	3	7
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	2	0	2
			Non-managers	445	62	508
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	0	3
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	•		Managers	0	0	0
			Non-managers	1,779	560	2,342
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave (paid and/or unpaid)?	i dii-tiilio	Cimanont	Managers	20	0	20
			Non-managers	135	1	136
		Fixed Term Centreet	CEO, KMPs, and HOBs	0	0	0
		rixed-Term Contract		0	0	0
			Managers			
	Dant time	Dannana	Non-managers	1	0	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	8	0	8
		F: 1.F. 0	Non-managers	26	0	26
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	31	0	31
6. How many employees nave taken secondary	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
carer's parental leave (paid			Managers	0	3	3
and/or unpaid)?			Non-managers	0	3	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	3	0	3
			Non-managers	11	0	11
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	Part-time Perm	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
were promoted?			Managers	0	1	1
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were internally appointed?		· omanont	Managers	0	0	0
	1		Non-managers	0	0	0
		Fixed Term Contract	CEO, KMPs, and HOBs	0	0	0
		Tixed-Term Contract		0	0	0
			Managers	0	0	
	Dout times	Dannanant	Non-managers			0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		F: 1.T. 0 1 1	Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many employees including partners with an	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employment contract) were			Managers	0	0	0
externally appointed?			Non-managers	5	2	7
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract)			Managers	0	0	0
voluntarily resigned?			Non-managers	4	2	6
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken primary carer's parental leave (paid and/or unpaid)?			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary carer's parental leave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Gender X